

Disseminate arts and culture to the world

Build a more attractive city

Enjoy sports even more

Get into a new business

Accelerate the implementation of renewable energy

Support youth to take on challenges

Enjoy Tokyo's Nightlife

Achieve self-fulfilment vigorously

Empower "you time"

Develop a safe and secure city

through digital transformation

Make a variety of life possible

Progress to Advanced Mobility

Be more in harmony with nature

Be fully prepared for disasters

Realize a society in which women

Raise children with peace of mind

can play an active role

Further emphasize

Children First

Live a prosperous senior life

# Tokyo2050Strategy

U n l o c k i n g a B e t t e r F u t u r e

March 2025  
TOKYO  
METROPOLITAN  
GOVERNMENT



# Why are we now envisioning Tokyo in the 2050s?

- Milestones are a part of history. Humanity strode forward by taking the opportunities presented by huge waves of change to reshape politics, the economy, and society. And now, after overcoming the unprecedented crisis of the COVID-19 pandemic, we find ourselves at another milestone in history, the dawn of the digital age.
- When we think about our future, the tense international situation, the climate crisis, and a dwindling and aging population all factor in to make any vision extremely uncertain and unstable.
- At the same time, however, we believe that this presents us with an opportunity to change what could not be changed before and to use our powers to design the future of our choice.
- The times are moving at an incredibly fast pace, and change is accelerating. A world in which things that took a century to do in the past can be accomplished in 50 years, 20 years, and even as quickly as 10 years, is no longer a dream.
- Assuming this to be true, the future awaiting us in Tokyo in the 2050s, just 25 years from now, is sure to be radically different from what has come before. That is precisely why we have now put together a new vision for the future to serve as a compass guiding the administrative responsibilities and services of the Tokyo Metropolitan Government.
- The 2050 Tokyo Strategy, which we have now formulated, is also replete with the ideas presented by our residents on how they want to transform Tokyo. Upon the foundations laid by our predecessors, we will rebuild Tokyo into a city that drives the world's growth while maintaining the perspective of putting Tokyo residents first.
- We will accelerate our efforts even more without fear of change, unfettered by outdated ideas and preconceptions, and by aggressively introducing completely new approaches such as AI technology. In addition, the key to a brighter future is none other than empowering the “you time” of our residents, generating more personal time for them through comprehensive implementation of digital transformation.
- “Protecting the capital” to uphold the lives and livelihoods of the residents of Tokyo and the future. With these words firmly in mind, we will work together with you to make Tokyo the best city in the world—a city that balances maturity and ongoing growth, and where all individuals shine and feel a sense of wellbeing.

March 2025  
Koike Yuriko  
Governor of Tokyo



# Tokyo 2050 Strategy

## Unlocking a Better Future

### NEW COMPASS

Society has been changing at an unforeseen pace, with the ever-intensifying climate crisis, the shrinking and graying population, and the explosive evolution of technologies such as generative AI. It is precisely because we live in such an era that we need to turn accelerated change into an opportunity and chart a trajectory for even greater progress.

The “Tokyo 2050 Strategy” is a new compass that integrates policies to be implemented by 2035 to realize the “Vision” of what Tokyo aims to be in the 2050s.

### VISION FOR THE 2050s

**The best city in the world—a city that balances maturity and ongoing growth where all individuals shine and feel a sense of wellbeing**

**Better!!**

## Diverse City

Creating a Tokyo where everyone can fulfill their dreams and hopes, and each individual shines even brighter

**Better!!**

## Smart City

Enhancing Tokyo’s full potential for a more vibrant Tokyo

**Better!!**

## Safe City

Developing a safe and secure Tokyo by building a resilient and sustainable city

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## Initiatives and Results to Date

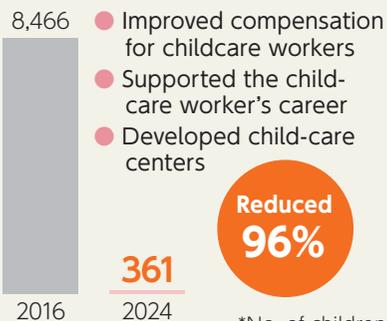
We have been working on various policies to realize a bright future for Tokyo where every individual can shine. Here are some of the major achievements to date.

# Diverse City

## Initiatives for a Society Where People Shine

### Children and Childcare

#### Waiting list almost eliminated!



### Children and Childcare

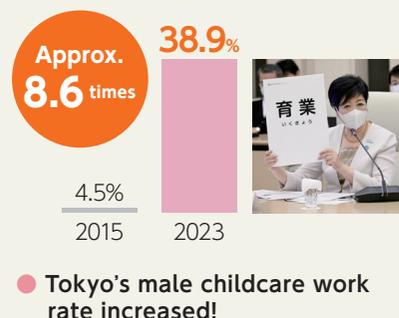
#### Reinforced dissemination from children's perspective

- Tokyo Children's website reflecting children's opinions and ideas



### Children and Childcare

#### Parental leave? No. Childcare work



### Children and Childcare

#### Tailored to the needs of childcare

- On all Toei Subway lines Installed childcare spaces



©2025 Gullane(Thomas)Limited.

### Children and Childcare

#### Eased financial burdens on childcare

#### Tokyo's pioneering initiatives led to national policies

- Provided 5,000yen per month per child
  - Mom & Dad Support and Childbirth & childcare Support Programs
- At pregnancy: 60,000yen
- After delivery: 100,000yen
- 1 or around 2 years old: 60,000yen
- 東京都の子供・子育て支援  
ゼロイチハチ  
018 サポート
- 安心して子育てができる世の中に

### Children and Childcare

#### Eliminated income limits for tuition assistance

- Reduced the education costs, leading the national government

Private junior high schools	100,000yen
High schools	Virtually Free
Metropolitan University	Virtually Free

No income limits!

### Children and Childcare

#### Responded to the hope to have a child

- Infertility Treatment**  
Provided its own subsidies for advanced medical expenses not covered by social security (The coverage was extended to virtually married households and income limits were eased)
- Egg Freezing**  
Subsidies up to 300,000 yen for the cost of medication, egg retrieval, and egg freezing (The first year: Up to 200,000 yen From the second year onward: For study collaborators, 20,000 yen/year until FY2028)

### Education

Fostered global human resources by improving English proficiency, etc.

- Experiential English Learning Facility

#### TOKYO GLOBAL GATEWAY

(Aomi: FY2018 / Tachikawa: FY2022)



### Women's Empowerment

#### Supported women's work

- Established "Working Women Square" (September 2024)

Support women's advancement through career and labor counseling



### Longevity (Chōju)

#### Seniors can play a long and active role



Established Platinum Career Center (June 2024)

- Supported career shifts for seniors who want to remain active

### Inclusive Society

#### A city where everyone can live as they wish

- Enacted the **human rights respect ordinance**\* (October 2018)
- Founded the "Tokyo Partnership Oath System" (November 2022)



\*Tokyo Metropolitan Ordinance Seeking the Realization of the Principle of Respect for Human Rights Outlined in the Olympic Charter

### Education

#### Realized Smart Schools

- One computer per student for learning

3.9 students/device ▶ **100%** (2020)

- High-speed communication network in place

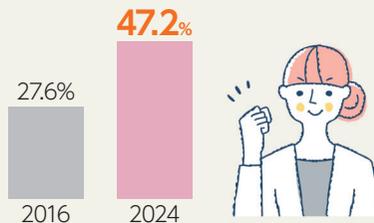
▶ **100%** (2021)

- Promoted the digitalization of education

### Women's Empowerment

#### Introduced Tokyo's version of the "quota system"

- Increased the percentage of women appointed to the Tokyo Metropolitan Deliberation Panels to at least 40%



### Longevity (Chōju)

#### Steadily built a long-term care service infrastructure

- **Special nursing home for the elderly** **37,000** more over 30 years
- **Long-term care health facility** **16,000** more over 25 years
- **Group home for the demented elderly** **8,000** more over 16 years

### Inclusive Society

#### Developed inclusive parks

- Developed **children's playgrounds** in Kinuta Park, Fuchu no Mori Park, and other metropolitan parks where anyone can play



# Smart City

## Initiatives Leading to the City's Growth

### Startup

#### A major hub for Startups

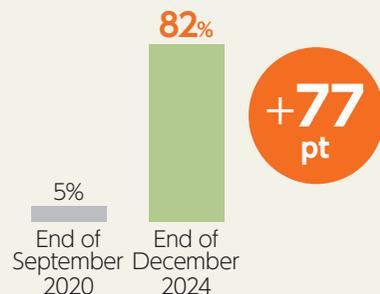
- Establish a base where startups from Japan and abroad can gather and interact (FY2023)



### Digital

#### Digitization of Admin. Procedures

- Digitization of Admin. Procedures



### Digital

#### Accelerated Tokyo-wide DX (digital transformation)

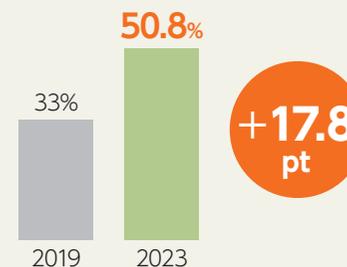
- Established **GovTech Tokyo**, a group of technicians with highly specialized skills
- Promoted Children's DX and supported childcare in a push-button manner



### Industry

#### Reinforced capacity of SMEs

- Percentage of SMEs with positive sales vs. previous year



### Startup

#### SusHi Tech Tokyo (Sustainable High City Tech Tokyo)

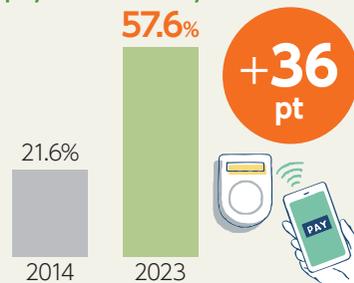
- Realize a sustainable city with high technology
- **SusHi Tech Tokyo2024**
- Over 430 startups exhibited
- Joint statement by 45 mayors worldwide
- One of the largest in Asia in 2 years!



### Digital

#### Cashless payment ratio increased

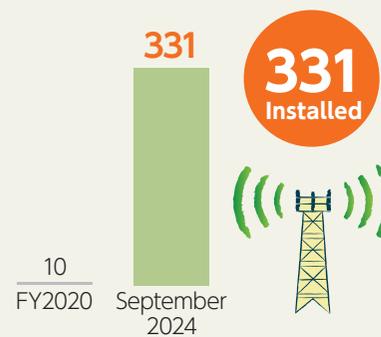
- Percentage of cashless payments in Tokyo



### Digital

#### Connected Tokyo

- 5G Base Stations



### Industry

#### Expanded the use of Tama timber

- Established an information center to exhibit Tama timber products (FY2023)



Tokyo Timber Attraction Center "TOKYO MOKUNAVI"

Tourism & Contents

### Promoted the branding of Tokyo

- Promoted the appeal of Tokyo to the world with the brand icon **“Tokyo Tokyo”**
- Promoted the value and appeal of traditional skills and long-established products as representative brands of Tokyo through the **“Edo Tokyo Kirari Project”**



Culture & Sports

### Succeeded in Tokyo 2020 Games

#### Tokyo 2020 Games were held safely and securely

- **Medals** were produced from **small appliances**
- Volunteers exceeded **80,000**

#### Legacy evolved

- **Tokyo Legacy Half Marathon** held

Transportation, Community Development, Greenery

### Developed platform doors for Tokyo subways

- **Installed at all stations** in Toei Subway System



Transportation, Community Development, Greenery

### Reinforced road network

- **Urban Planned Roads** (2016→FY2021)

**48km**  
completed

- **Loop Route No. 2, Chofu-Hoya Line**  
**All roads open**



Tourism & Contents

### Developed animation base

- Opened **“Anime Tokyo Station,”** a base for exhibiting animation (FY2023)
- Promoted the appeal of **Japanese animation** content, which has a solid fan base around the world



Culture & Sports

### Developed a center for art and digital tech

- Established **CCBT (Civic Creative Base Tokyo)** (FY2022)

- Enhanced **opportunities for creation** and participation in arts and culture



Transportation, Community Development, Greenery

### Tokyo's sea gateway

- **Tokyo International Cruise Terminal**



- **The world's largest cruise ships call at the port**
- **Harumi Passenger Vessel Terminal**  
Plans to reopen from June 2025

Transportation, Community Development, Greenery

### Promoted Tokyo Green Biz

- **Metropolitan parks**  
Newly opened parks equivalent to **40 Tokyo Domes** (2019→end of FY2024)
- Large-scale private development in the three central wards of Tokyo has created 60,000 m<sup>2</sup> of greenery (2019 onwards)



# Safe City

## Initiatives to Ensure Safety and Security

### Zero-Emission

#### Reinforced climate change measures

- Japan's first scheme to **mandate the installation of solar panels** on new homes (to be enforced from April 2025)

Expanded support for installation

### Zero-Emission

#### Popularized energy-saving appliances

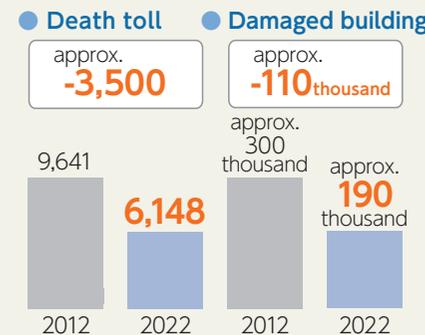
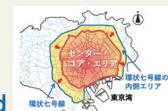
- Supported the **conversion to LEDs** of light bulbs
- Promoted the **Zero-Emi Point System**  
Air conditioners, refrigerators, water heaters, etc.



### Urban Resilience and Disaster Preparedness

#### Strengthened disaster preparedness has significantly improved damage estimates

- Percentage of houses earthquake-proofed **+15.7 pt** in 14 years
- Percentage of non-combustible areas in development zones expected to suffer particularly severe damage **+16.5 pt** in 25 years
- Elimination of utility poles on metropolitan roads Center core area Mostly completed



### Zero-Emission

#### Promoted the use of hydrogen energy

- Started using **domestically produced green hydrogen** in Tokyo (from FY2023)
- Green Hydrogen Trial Transactions for the Launch of a Hydrogen Exchange

### Zero-Emission

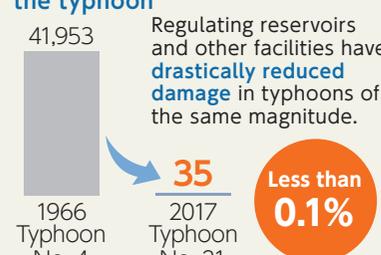
#### Decarbonized Mobility

- Over 60%** of new passenger car sales in Tokyo are **non-gasoline vehicles** (ZEV or HV vehicles)
- Promoted zero-emission **buses, trucks, and garbage trucks**

### Urban Resilience and Disaster Preparedness

#### Developed communities resilient to wind & flood

- Number of buildings flooded by the typhoon



### Urban Resilience and Disaster Preparedness

#### Reinforced disaster preparedness

- Distributed seismic breakers to applicable households
- Reinforced measures such as stockpiling support for the types of condominiums that are easier to continue living in even in the event of a disaster
- Distributed useful brochures on disaster preparedness



Safety and Security

### Enhanced ability to respond to increasingly diverse and sophisticated crimes

- Improved capability to respond to terrorism etc.

- Improved capability to respond to terrorism using cutting-edge technology **analysis equipment**

- Introduced the latest detection equipment and enhanced forensic techniques for on-site **chemical and biological** detection

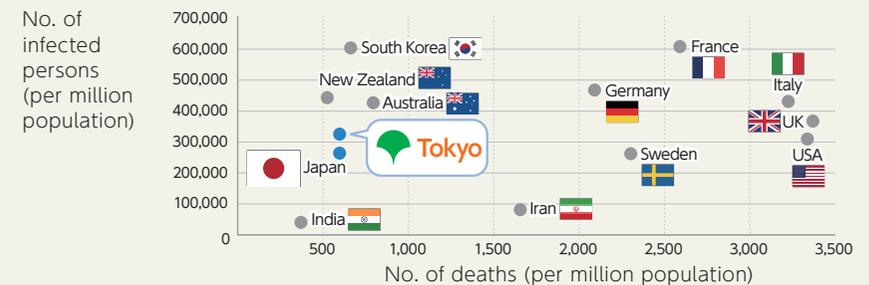
- Reinforced cyber security measures

- Introduced analysis equipment capable of handling **advanced cyber incidents** and trained cybersecurity personnel

Medical Care

### “Tokyo Model” has resulted in a lower number of infections and deaths than in other countries

- Number of COVID-19 infections and deaths \*As of May 8, 2023



Safety and Security

### Measures to combat crime around us

- As part of the “TOKYO Child Guards’ Circle Project,”

signed agreements with shopping complexes



Safety and Security

### Reduced accident risk by elderly drivers

- Subsidized the installation of **safe driving assist devices** that prevent wrong accelerator pedal operation

Prevent traffic accidents and realize a safe and secure city

\*Subsidy ended in FY2021

Medical Care

### Founded the Tokyo iCDC

- Support effective infection control measures in Tokyo

- **Network of experts** in infectious disease control, physicians, researchers, etc.

- **Provide advice to TMG** based on scientific evidence and the latest findings, and disseminate clear information to the public



Medical Care

### Reinforced measures for passive smoking

- **Tokyo Metropolitan Ordinance**

on the Prevention of Passive Smoking was enacted (published in July 2018)

- Subsidized the installation of outdoor **public smoking areas** and smoking rooms in mid-and small **restaurants**



Three “Cities” that will shape Tokyo's future

# Diverse City

**Creating a Tokyo where everyone can  
fulfill their dreams and hopes,  
and each individual shines even brighter**

People have always been the driving force behind growth. By further accelerating “investment in people,” we will enhance and draw out the power of “people” and evolve Tokyo into a society in which each individual plays a leading role.

# 01 Children

Vision for the 2050s

## A children-first society that nurtures children's smiles



### The year 2035 will be like this!

Tokyo will be better

Provide full support for children's "growth and nurturing" toward a bright future

Penetrate initiatives to listen to children's opinions and reflect them in policies

Provide diverse support to children and families with anxieties and concerns

### Policies to make it better

To achieve our vision

- Conduct the "Tokyo Sukuwaku Program" throughout the metropolitan area
  - Programs to support infants' "growth and nurturing (Sukusuku)" and "curiosity and inquisitiveness (Wakuwaku)"
- Provide children with a variety of "hands-on" opportunities
  - Provide "playgrounds" and a variety of "hands-on activities" such as sports, arts and culture, and digital
  - Match junior high and high school students who wish to gain "work experience" with companies and organizations
- Strengthen close consultation systems and support
  - Support the use of babysitters for a wide range of needs, including children with disabilities and medical needs
  - Strengthen the system of child guidance centers and temporary protection centers

### Policy Targets

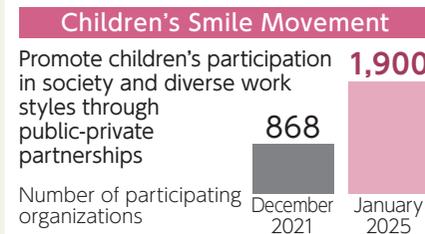
- Children who smile a lot every day:

**85%** or more



- Children who think they can change society through their actions:

**70%** or more



Momentum to respect children will further increase



- Decided on the nickname "Ikugyo" for parental leave: June 2022

- Children's Smile Movement started: December 2021

- Tokyo Metropolitan Basic Ordinance on Children enacted: April 2021



Children's Future Action 2025  
\*In Japanese

## Support those who want to “make it happen” and assist in the self-fulfillment



### The year 2035 will be like this!

Tokyo will be better

Encourage people who want to meet and get married someday

Provide full and careful support to ensure a safe pregnancy and delivery

Thoroughly remove the financial and emotional burden of raising children

### Policy Targets

Male childcare leave rate: **90%** or more

Eliminate waiting lists for school-age children by **FY2027**

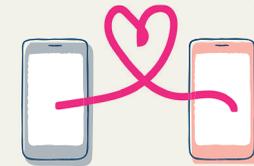


### Policies to make it better

To achieve our vision

#### TOKYO ENMUSUBI (AI Matching System)

- Provide opportunities for people who want to get married to meet each other comfortably
- Introduce compatible partners by AI and provide consultation on worries by professional staff



#### Establish a new system to offer the option of painless delivery

- Subsidize up to 100,000 yen for the cost of painless delivery (scheduled to begin in October 2025)
- Provide training to medical facilities that operate painless delivery



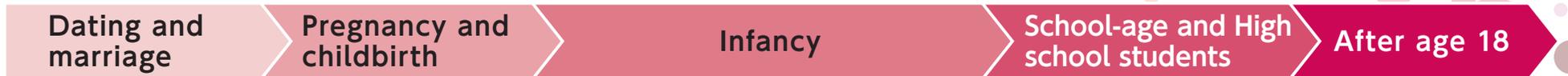
#### Free childcare for all families in Tokyo

- Free childcare fees for the first child in daycare centers and kindergartens until the national government implements the program (scheduled to begin in September 2025)

#### Create places for children to meet diverse needs

- Ensure a variety of places for children, such as school children's clubs and children's centers
- Establish a “Tokyo Metropolitan Authorized School Children's Club System” to meet the needs of children such as extended hours
- Create a place for children in the morning at elementary schools before classes start

To ensure that those who wish to do so can have and raise children with peace of mind, we will seamlessly support them through every stage of their lives, from dating and marriage to pregnancy, childbirth, and the healthy growth of their children



- TOKYO ENMUSUBI (AI Matching System)

- Introduce matchmaking services in cooperation with related organizations
- Organize marriage support events

- Painless delivery (Subsidize from Oct. 2025)
- Infertility treatment
- Recurrent pregnancy loss check
- Egg freezing

Initiative led to national policies

- 018 Support Provide ¥5,000 yen per month per child up to age 18 without income limit

- Eliminate income limits for subsidizing children's medical expenses
- Free childcare fees for the second child + Free childcare fees for the first child (scheduled to begin in September 2025)
- Establish sick childcare facilities and utilize babysitters to care for sick children

Until the national government starts the program

Initiative led to national policies

At pregnancy* ¥60,000	After delivery* ¥150,000 +50,000 from 2025	1 or around 2 years old ¥60,000
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→ Tokyo Childbirth & Childcare Support Programs  
Tokyo Mom & Dad Support Programs

Provide professional consultation for concerns from pregnancy to child rearing, and support services such as childcare products  
\*Includes benefits for expected mothers (national program)

- Promote Children's DX collaborating with the national government, municipalities, and related organizations

Provide convenient childcare support services through DX, such as "receiving necessary information from the application in advance," "applying for medical expense subsidies with your My Number Card," and "a one-stop system that completes all procedures from finding a daycare center to enrolling the child online"

Until the national government starts the program

- Tuition free for high schools (Eliminate income limits)
- Reduce school lunch expenses
- Tokyo's unique after-school drop-in center
- Secure a place for children in the morning at elementary schools before classes start

- Tuition free for Tokyo Metropolitan Univ. (Eliminate income limits)
- Program for university students to provide an opportunity to take the "first step" to study abroad
- Scholarship repayment support system for teachers and engineering staff (civil engineering, architecture, mechanical, electrical)

■ Support the balance between childcare and career and promote childcare work



■ Children's Smile Movement



■ Create a housing environment conducive to childcare  
Enhance support for businesses that maintain and renovate homes by increasing subsidy rates for rental housing renovation, increasing subsidy limit and expanding eligibility to include detached houses

Provide affordable housing that is comfortable for families with children, etc., by utilizing private-sector resources

Measures to address Tokyo's declining birthrate!  
\*In Japanese

## Children and youth grow and develop themselves with hope and create a future



### The year 2035 will be like this!

Tokyo will be better

Establish a “new style of education” that responds to changes in society and fosters global human resources

Create an environment where everyone can develop their individuality and strengths and grow in their own way

Further promote reforms in working styles at school to improve the quality of education

Tokyo Metropolitan University produces highly skilled human resources who contribute to solving global problems

### Policies to make it better

To achieve our vision

#### Develop “new style of education” in metropolitan high schools

- Support independent learning by visualizing learning status so that students can learn at any time inside and outside of school and teachers can accompany them in their learning
- Prepare for the opening of implementing schools that will serve as flagship schools for the “new style of education”

#### Foster global human resources who can be active in the world

- Provide various overseas exchange programs and support young people who will lead the world
- Promote entrepreneurship, science and mathematics education, etc.

#### Enhance education for diverse children

- Expand “Challenge Classes” for children not attending school
- Develop an inclusive educational environment regardless of disability
- Enhance activities leading to the development of social skills of children and young people

#### Establish a new faculty at Tokyo Metropolitan University

- Establish a new international faculty to nurture human resources with education, creativity, and language skills (target to open in FY2028)
- Introduce a university-wide program that allows students to earn degrees in English



### Policy Targets

- Percentage of metropolitan high school students using generative AI

**100%**



- English Proficiency for 3rd year high school students CEFR A2 level or above

**85%**

## Youth, the bearers of the future, are full of hope and can fulfill the dreams they have drawn



### The year 2035 will be like this!

Tokyo will  
be better

Proactively utilize the voices of young people and work with them to change society

Support the proactive challenges of young people and enhances the vitality of Tokyo

Provide seamless support for the social independence of youths with worries and anxieties

### Policy Targets

- Number of foreign students supported by the TMG

Cumulative total: **26,000**

\*FY2021-FY2035

- Young people who think they can change society through their actions:

**40% or more**



### Policies to make it better

To achieve  
our vision

#### Support youth to take on challenges

- Establish a “TMG version of the Study Abroad Program (for university students)” to provide an opportunity for more young people to take the “first step” to study abroad
- Support for schoolteachers and engineering staff of TMG and municipalities in repaying scholarship funds
- “PhD Human Resource Leverage Project” to utilize doctoral human resources by policy collaboration organizations
- Support activities that bring students interested in entrepreneurship into contact with entrepreneurs

#### Accompany young people who raise an SOS

- Create a system to listen to young people with difficulties and provide support in cooperation with relevant organizations and NPOs

##### ● “Wakapota +”



A portal site where young people in distress can easily find support and a place to stay that suits them, anytime, anywhere

##### ● “Wakanabi α”



Free general consultation service for young people aged 18 and over and their families

##### ● “Kimimamo@kabukicho”



Free general consultation service for youths who gather in public disorderly neighborhoods

# Everyone can choose their own way of life, regardless of gender



## The year 2035 will be like this!

Tokyo will be better

Raise awareness and dispel the unconscious bias that hinders women's advancement

Promote women's advancement in economic fields and decision-making positions that are significantly lagging behind in the world

Realize an environment in which everyone can fully demonstrate their abilities throughout their life stages

## Policy Targets

- Percentage of people who "think women can play an active role":

**80% or more**

- Satisfaction with housework/childcare sharing:

**80% or more**

**TEAM**  
家事・育児  
男性の家事・育児  
みんなで考え変えていく!

## Policies to make it better

To achieve our vision

- Expand "Women in Action" and promote mindset change with various stakeholders

- Expand the circle of women's activities (WA) and foster momentum in cooperation with companies and local governments, so that women can demonstrate their abilities in all aspects of their lives



- Bring out the best in women's abilities

- Consider the ideal form of the ordinance in preparation for its enactment, and strongly encourage female advancement in the industry
- Provide incentives to companies that establish new allowances for non-regular employees with social insurance

- Support for women entrepreneurs and managers

- Invest in the fund to support women entrepreneurs and startups that offer services promoting the advancement of women

- Web site "TEAM Housework & Childcare"

- Disseminate a variety of information and advice to help society as a whole think and change as a "team" about housework and childcare

- Promote women in STEM fields

- Conduct office tours for female junior and senior high school students to promote women in STEM (Science, Technology, Engineering and Mathematics) fields

## Everyone can work and play an active role in a positive way, just as they are



### The year 2035 will be like this!

Tokyo will  
be better

Respond to the changing times and  
realize a lifelong active work style

Accelerate the creation of a safe and secure  
work environment

Create a society in which everyone can make  
the most of their individuality at their own  
wish

### Policy Targets

■ Telework system adoption rate:

**80%** or more

■ Awareness of Customer  
Harassment:

**99%**



### Policies to make it better

To achieve  
our vision

■ Create an environment where people can choose where,  
when, and system for working

- Provide subsidies for introduction support by experts and office renovation costs to SMEs in Tokyo that aim to introduce ABW\*, a system in which employees choose the time and place of work according to the nature and purpose of their work

\*Activity-Based Working

- Support companies that increase “you time” of employees, generating more personal time for them by introducing diverse work styles such as 4-day workweeks, flextime systems, short-time regular employee systems, etc.

■ Safeguard workers and create a safe, high quality work  
environment

- Establish a customer harassment consultation service and provide incentives to companies and associations for prevention measures
- Encourage efforts to prevent abuse of power, sexual harassment, etc.
- Establish a consultation service for freelancers regarding the working environment and proper business dealings

■ Support career advancement  
through reskilling

- Support employee reskilling by deploying experts to companies and offering incentives
- Support fostering resources for DX through training for SMEs



# An active Chōju society where people can live comfortably and always shine



## The year 2035 will be like this!

Tokyo will be better

Support the elderly in leveraging their diverse abilities and experiences

Enhance health by diversifying means of transportation, to broaden the range of activities

Further improve the nursing care infrastructure and create a comfortable work environment to prevent caregivers from leaving the nursing care workforce

Promote lifestyle support for single elderly people and people with dementia to relieve various anxieties

## Policy Targets

Seniors feeling fulfilled in life:

**85%** or more



## Policies to make it better

To achieve our vision

### Always be active with acts

- Support career centers to help shift careers of people over 50 years old and help companies secure human resources
- Promote matching of companies and senior human resources by the Silver Human Resources Center



### Necessary nursing care services are available

- Provide a special allowance of up to 20,000 yen per month for to secure and retain nursing care personnel until the government acts
- Conduct a survey of nursing care establishments to examine the state of pay raises for nursing care workers

### Single person can live alone without worry

- Spread housing where active, independent seniors can live with vitality
- Cultivate and strengthen “watchful care supporters,” who notice unusual changes in the elderly at an early stage and connect them to comprehensive support centers and consultation services

### Mobility support for active seniors

- Introduce means of transportation that meet local needs, such as community buses, demand transportation, green slow mobility
- Reduce the cost of the Silver Pass until it becomes an IC card or the system is revised

To realize an active “Chōju society” where people can continue to be active at any age, we develop measures tailored to the life stages of the elderly, considering their age and health status



**Create opportunities**

- Provide an online platform to support matching for social participation
- Support career shifts through Tokyo’s unique Platinum Career Center
- Hold sports exchange events for seniors to create a sense of purpose
- Promote matching between companies and senior talent through the Silver Human Resources Centers



**Health promotion**

- Promote health for the elderly through the use of apps
- Promote prevention with the support of physicians who diagnose frailty and provide health guidance



**Support for living and housing**

- Support for consultations on end-of-life planning and related matters for single elderly individuals and others
- Create communities that look after the elderly (establish consultation centers, develop and provide apps)
- Promote housing where healthy and independent elderly people can live actively and vibrantly

**Mobility assistance**

- Support region-specific transportation such as demand transit and green slow mobility
- Introduce IC cards to enhance Silver Pass convenience and reduce user fees until system revision, to promote elderly social participation

**Recruit and retain caregiving personnel**

- Conduct surveys in the caregiving businesses to examine ways to increase salary for caregiving staff
- Promote re-employment of potential qualified employees
- Special allowance for residential support for caregivers \*Maximum 20,000 yen per month
- Financial support for hiring home care providers

**Develop the nursing care infrastructure**

- Subsidy for maintaining special nursing homes
- Encourage municipalities to undertake rebuilding and renovation of nursing care facilities

**Reduce the burden through DX**

- Support for training DX personnel and introducing equipment at nursing care facilities

**Treatment and care of dementia**

- Encourage dementia screening for people aged 50 and older
- Peer consultation to support families of people with dementia

## Broaden the support network and foster a society where everyone feels connected



### The year 2035 will be like this!

Tokyo will  
be better

Revitalize local communities and solving local issues through collaboration with various entities

Build volunteer momentum and establish a culture of mutual support

Provide a wide range of support from all angles to prevent unwanted loneliness and isolation

### Policy Targets

- Percentage of those who participate in residents' or neighborhood association activities:

**55%**

- Places for Everyone:

**2,400** places



### Policies to make it better

To achieve  
our vision

#### Vitalize diverse communities that support neighborhoods

- Implement and evaluate initiatives to promote participation in residents' associations or neighborhood associations in cooperation with municipalities
- Support joint disaster drills between residents' associations and apartments to strengthen community ties
- Promote participation of women and young people in the volunteer firefighting brigade through publicity using social media, etc.



#### Increase interest in volunteering

- Build momentum for the World Athletics and Deaflympics through the portal site "TOKYO volunteer legacy network"



#### Create various places to stay

- Increase the activity expenses for welfare and child welfare volunteers to maintain the community watch-over system
- Support pioneering, cross-sectoral efforts by municipalities to create places to stay, in terms of both intangible and tangible aspects

# Inclusive City Tokyo reaches new heights as diverse personalities shine



## The year 2035 will be like this!

Tokyo will be better

Further promote efforts to realize an inclusive society and develop an inclusive environment

Realize smooth interaction and transportation through the use of cutting-edge technology

Create a society where both people from abroad and Japanese can live and work together comfortably

## Policies to make it better

To achieve our vision

### Learn

Promote inclusive education with diverse learning opportunities

- Promote collaboration between special needs schools and high schools

### Live

Promote initiatives to ensure accessible housing for individuals with special need

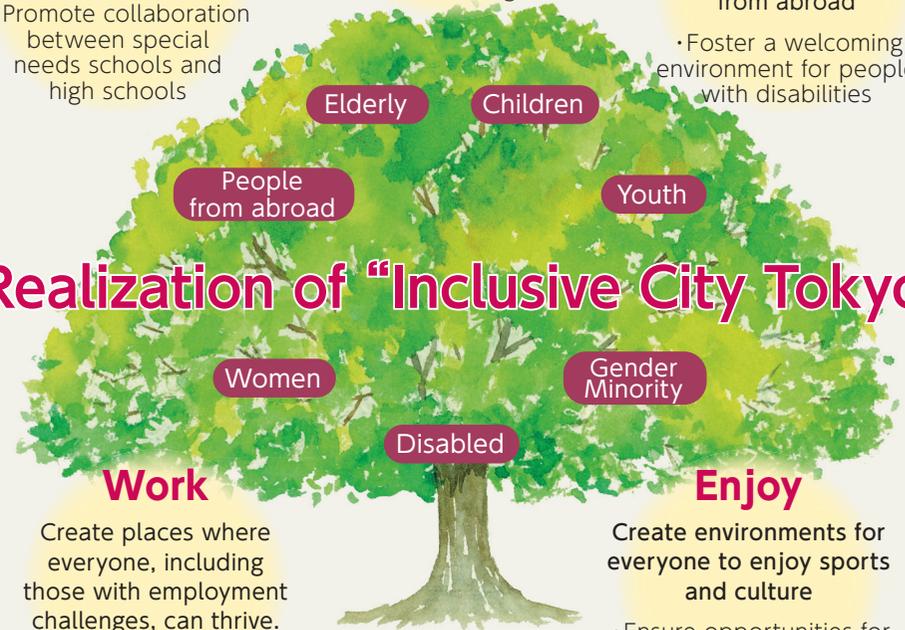
- Provide safety net housing

### Reside

Build safe, comfortable communities for people with disabilities and citizens from abroad

- Foster a welcoming environment for people with disabilities

## Realization of "Inclusive City Tokyo"



### Work

Create places where everyone, including those with employment challenges, can thrive.

- Promote the creation and activities of social firms

### Enjoy

Create environments for everyone to enjoy sports and culture

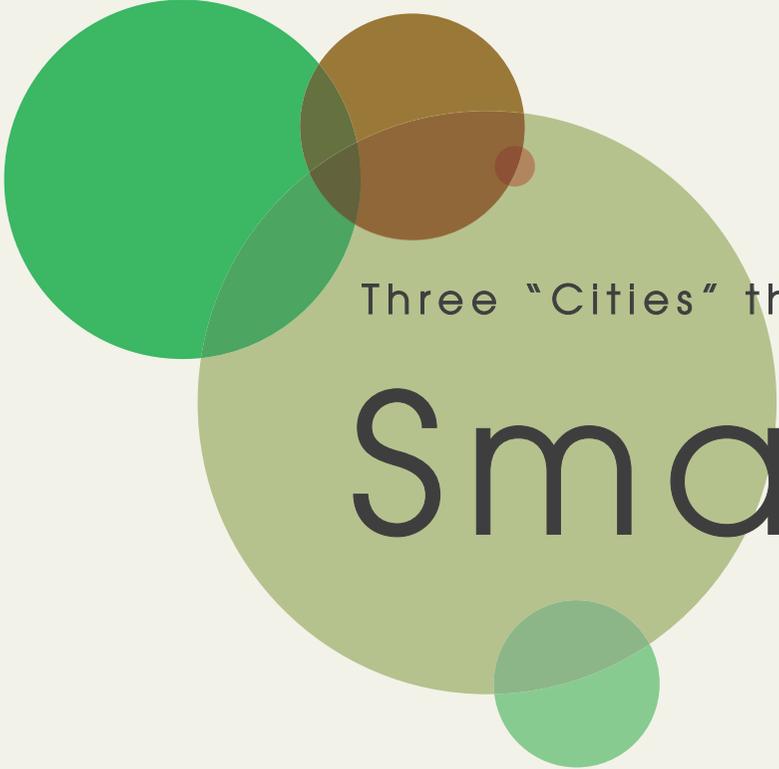
- Ensure opportunities for para-sports using digital technology

## Policy Targets

■ Increase the number of employees with disabilities by **60,000**

■ Percentage of people who think it is natural that people from abroad live close to them: **90%**





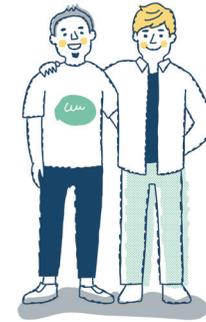
Three “Cities” that will shape Tokyo's future

# Smart City

**Enhancing Tokyo’s full potential  
for a more vibrant Tokyo**

Tokyo is a capital city where tradition and innovation coexist.  
We will maximize Tokyo’s potential to evolve into  
“an attractive city admired by the world”  
where people can live in comfort and affluence.

## By continuously generating innovation, Tokyo leads global transformation and growth



### The year 2035 will be like this!

Tokyo will be better

Foster a momentum where challengers are born and supported

Deepen the support ecosystem to create an environment where startups are continuously born and grow

Support dramatic growth of Tokyo-born unicorns to dominate the global market

### Policies to make it better

To achieve our vision

#### Expand the startup ecosystem with TIB at its core

- Provide mentoring opportunities from managers to promising startups
- Support for developing innovation facilities for deep-tech startups

#### “SusHi Tech Tokyo,” one of the largest startup conferences in Asia

- Create innovation through discussions and exchanges among diverse domestic and international players, including startups, investors, large companies, cities, and students

#### Develop measures to create unicorns

- Attract prominent foreign VCs and accelerators
- Support for forming clusters specializing in specific areas, such as space and deep tech

### Policy Targets

#### GLOBAL STARTUP ECOSYSTEM RANKING

**Top 3** in the world



#### Number of public-private collaborative practices:

**1,000 cases** /year

#### Tokyo Innovation Base

- A support base that connects startups with accelerators, VCs, universities, and various other domestic and international players

**TiB** Tokyo Innovation Base

#### SusHi Tech Tokyo

- “Sustainable High City Tech Tokyo” - Efforts to realize a sustainable city with high technology



## “Smart Tokyo,” the world’s most information technology-enabled, convenient and comfortable city



### The year 2035 will be like this!

Tokyo will be better

Develop digital services that are convenient and comfortable for Tokyo residents

Establish an advanced telecommunications environment that will serve as the foundation for Smart Tokyo

Advance Tokyo’s digital transformation to the next stage through the promotion of digital governance in the TMG

### Policy Targets

- Digitization of administrative procedures(online application)

**100%** of applications

- Cashless payment ratio

Increase to **80%**



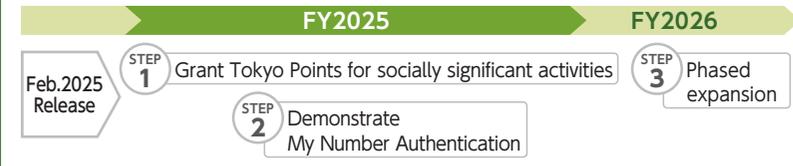
### Policies to make it better

To achieve our vision

#### Realize a smart city that contributes to the QOL (Quality of Life) of Tokyo residents

- Strongly promote “Policy DX” across organizations and sectors
- Increase the “you time” of Tokyo residents, generating more personal time for them by using AI and other technologies

Develop “Tokyo App” to integrate various procedures and services



#### Create the “TOKYO Data Highway”

- Promote “Connected Tokyo” to guarantee seamless connectivity for everyone, anytime and anywhere
- Ensure a “connected” environment even in case of disasters by strengthening cell phone base stations

#### Promote structural reforms to further enhance the QOS (Quality of Service) of the TMG

- Share systems and digital tools for the TMG and municipalities
- Enhance digital human resources and promote DX in municipalities and policy collaboration organizations

Improve QOL through digital technology, enabling everyone to shine

## Make the leap to Tokyo, the world's financial hub for a sustainable future



### The year 2035 will be like this!

Tokyo will  
be better

Implement diverse initiatives to become  
Asia's innovation and financial hub

Develop a global-standard business  
and living environment

Promote Tokyo's strengths as a global  
financial hub through strategic public-private  
collaboration

### Policies to make it better

To achieve  
our vision

#### Sustainable Finance

- Stimulate sustainable finance by supporting the issuance of SDGs bonds by corporations and issuing Tokyo Green and Blue Bonds
- Utilize public-private partnership funds

#### Expand the base of finance-related players

- Utilize special zones for finance and asset management
- Promote EMP (Emerging Asset Manager Training Program)

#### Create a global standard environment

- Promote English-language support for administrative procedures
- Invite international schools
- Promote English-language IR disclosure of companies

#### Financial Innovation

- Support FinTech companies to collaborate
- Support FinTech companies to expand overseas
- Support the issuance of digital securities



#### Strategic outreach to the world

- International promotion primarily through FinCity.Tokyo\*
- Strengthen relationships with financial professionals in major cities around the world

### Policy Targets

- International Financial Center Ranking (Mori Memorial Foundation)

**Overwhelmingly Asia No.1**

- Green bond publicly issued in Japan

**3 trillion yen or more**



\*FinCity.Tokyo...An organization that promotes various promotional activities through public-private partnerships with the aim of making Tokyo a world-class international financial center

## Create the next growth industry from Tokyo and lead the global economy



### The year 2035 will be like this!

Tokyo will be better

Stimulate Tokyo's economy by promoting entry and investment in growth industries

Support small and medium-sized enterprises (SMEs) and encourage growth in all industries

Establish a foundation for business succession and support efforts to create new value

### Policy Targets

- **700** collaborations with major companies
- Increase in the ratio of people who consciously purchase foods produced in Tokyo to : **85%**

### Policies to make it better

To achieve our vision

## Promote entry and investment in growth industries

### Active investment in industries that enhance future competitiveness

- Support the creation of demand for products developed by GX (Green Transformation) startups to support their growth
- Support entry into aerospace and other industries
- Support matching CVC (Corporate Venture Capital) with startups

### Support mid-sized companies' growth

- Support new business development, diversification, research and development for Tokyo's SMEs



### Cooperate with large companies

- Support matching startups that wish to utilize facilities owned by large companies





Scan here for support menu  
(Tokyo Metropolitan Small and  
Medium Enterprise Support Center)

## Support SMEs and help them grow

### Increase competitiveness and productivity

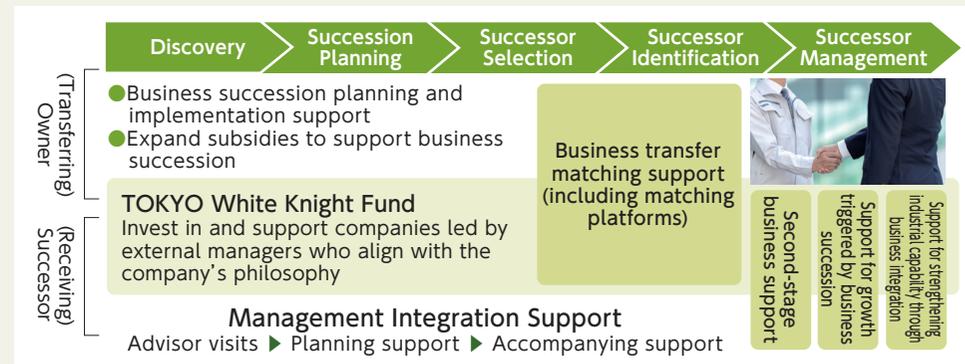
- Subsidize the cost of introducing newly required machinery and equipment
- To promote DX of SMEs, cover the cost of introducing digital technology and provide consultation services and accompanied support
- Support SMEs aiming to expand overseas, from planning to implementation, depending on the size and stage of the businesses

### Strengthen management bases

- Support SMEs' preparations for price negotiations and wage increases through cost management services using AI technology provided by startups
- Provide total support for shopping arcades working to improve brand strength, from problem identification to implementation

### Support for Seamless Business Successions

- Further support for each stage of business succession, from identifying successors to management takeover, and for new business development triggered by succession



## Establish a sustainable agriculture, forestry, and fisheries industry that can be passed on to the next generation

### Agriculture for the Next Generation



#### Preservation of agricultural land

- Promote long-term leasing of farmland
- Establish of Hands-On Farms

#### Smart Agriculture

- Develop new urban agricultural management models using smart technology

#### Branding Tokyo-Grown Agricultural Products

- Disseminate information at receptions and events

### Promote Forest Circulation



#### Forest circulation to reduce pollen production

- Encourage replanting with low-pollen trees like cedar

#### Effective use of advanced technology

- Use cloud systems and introduce forestry machinery

#### Showcasing the appeal of Tama timber

- Promote the appeal of Tokyo wood at 'TOKYO MOKUNAVI' and 'MOCTION'

### Sustainable Fisheries



#### Resource Management

- Create a land-based aquaculture business model
- Promote seaweed bed development that adapts to changes in the marine environment
- Disseminate information on the fishing ground environment through forecasting systems for sea water temperature and ocean currents

#### Publicize and expand sales channels for Tokyo marine products

- Promote fish consumption by holding lectures for children

Secure and nurture human resources in agriculture, forestry, and fisheries industry

Spread the appeal of Tokyo's agriculture, forestry, and fisheries industry through influencers and social media

# Create a Tokyo that captivates the world, offering new experiences and discoveries with every visit



## The year 2035 will be like this!

Tokyo will be better

Refine Tokyo's unique attractions and content to create new vibrancy

Promote multifaceted efforts to ensure sustainability in tourism

Strengthen management capabilities of businesses and improve convenience for travelers through tourism DX

## Policies to make it better

To achieve our vision

### Attract Travelers

#### Refinement of contents

- Diverse tourism, including the use of animation

#### Strategic promotion

- Promote Tokyo's appeal through the use of the "Tokyo Tokyo" brand icon
- Strengthen digital marketing using data

#### Creation of a comfortable and enjoyable environment

- Facilitate the smooth purchase of entertainment tickets and create an environment where people with disabilities can enjoy more comfortably

#### The world's top gastronomic city

- People from all over the world will enjoy Tokyo's diverse culinary attractions



Taste of Tokyo Festival

### Improve Sustainability

#### Sustainable Tourism

- Raise awareness of tourism etiquette
- Build good relationships between tourists and local residents

### Strengthen management capabilities

#### Tourism DX

- Improve operational efficiency and labor-saving through digital technology
- Improve convenience for travelers by providing multilingual and cashless services

Establish Tokyo's position as one of the world's best tourist destinations

## Policy Targets

- Spending by international visitors to Tokyo  
Increase to **6.3 trillion yen**

- International visitors to Tokyo  
Increase to **40 million**



# Promote Strategic Nighttime Tourism

## - Toward a more enjoyable Tokyo Nightlife

- In the “Global Power City Index (2024)”, Tokyo’s ranking for nightlife quality surged from 30th to 8th place
- Tokyo has many attractive contents such as food, movies, and light-based attractions such as projection mapping.  
By leveraging these diverse local resources, we create a vibrant and lively city

Announced by the Mori Memorial Foundation’s Institute for Urban Strategies in December 2024

### Various nighttime contents

#### ■ Utilization of projection mapping

- In collaboration with private sector, continuously and extensively implement projection mapping throughout Tokyo



#### ■ New attractiveness with light performance

- Bring out the charm of buildings, cherry blossoms, autumn leaves, and other local attractions by lighting them up



#### ■ Nighttime x Food

- Showcase Tokyo’s diverse culinary attractions, from restaurants to hidden alleyway bars



#### ■ Special nighttime experiences

- Provide a variety of ways to spend nights by extending the opening hours of museums and art galleries and by utilizing unique venues
- Offer new experiences such as large-scale flowerbed illuminations and special nighttime garden viewings



#### ■ Nighttime x Entertainment

- In addition to stage performances like Kabuki, art, and entertainment, sports games are also attractive tourist content



#### ■ Vibrancy by light and water

- Create lively atmospheres with light displays, such as one of the world’s largest fountains in the Tokyo Bay area and waterscape facility in Yoyogi Park



### Community-based Nighttime Tourism

#### ■ Leverage Local Characteristics

- Promote initiatives that are rooted in each of the diverse areas, from downtown districts to rich nature

#### ■ Collaborate with local residents and businesses

- Promote consideration for the living environment of residents and share issues between residents and businesses



### Traveler support

#### ■ Provide effective information

- Promote the dissemination of information about nighttime tourism and facilitate smooth ticket purchases for entertainment

#### ■ Create an environment for comfortable Nighttime Tourism

- Promote multilingual support and ensure safety and security tailored to local conditions

Make Tokyo’s night more fun

# Sophisticated value from Tokyo inspires and enriches the hearts of people around the world



## The year 2035 will be like this!

Tokyo will  
be better

Create a positive cultural cycle  
that continues to expand Tokyo's art scene

Nurture Tokyo's young talents and enabling  
their success on the global stage

Promote the "History and Culture Continuing  
from the Edo Period" while aiming to become  
a World Heritage Site

## Policy Targets

- Improve the percentage of people who  
"enjoy the cultural environment"

To **75%** or more

- Increase the percentage of people  
who take part in cultural activities

To **40%** or more



## Policies to make it better

To achieve  
our vision

### ■ Realize Tokyo as a vibrant city of arts and culture

- Promote the festivals as a "Comprehensive International Arts Festival,"  
and present a unified vision by integrating individual scattered events,  
disseminating this both domestically and internationally



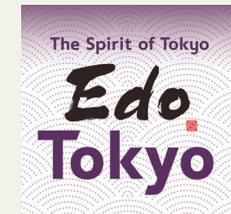
Atelier Sisu «Ephemeral Collection»  
© Roppongi Art Night Executive Committee

### ■ Nurture artists and creators

- Cultivate world-class animators at a "modern version of Tokiwa-so"
- Promote "Talents Tokyo" to produce film professionals who will thrive on the  
world stage
- Operate "START Box," a creative space for artists

### ■ Promote Edo's history and culture

- Promote the appeal of Edo culture both domestically  
and internationally, and promote its branding with  
the aim of becoming a World Heritage site
- Seize the opportunity of the Tokyo Metropolitan  
Edo-Tokyo Museum's renewal to conduct intensive  
promotions



New Edo Logo

## Develop into a world-class sports hub where everyone enjoys sports



### The year 2035 will be like this!

Tokyo will be better

Improve lifelong health and well-being by providing sports opportunities tailored to each individual

By utilizing digital technology, ensure an environment where everyone can enjoy sports without discrimination

Build a foundation to support sports and energize Tokyo with the power of sports

### Policies to make it better

To achieve our vision

#### Shine in Sports

- Provide children with opportunities to watch the World Athletics Championships and the Deaflympics
- Establish a system to support young athletes aiming for the world stage, by providing assistance for them to participate in domestic and international competitions and training camps

#### Connect through Sports

- Hold memorial events to pass on the memories of the Paralympics and the Deaflympics and to increase interest in para-sports
- Host the Senior Health Sports Festival

#### Thrive in Sports & Support Sports

- Promote initiatives for the success of the World Athletics Championships in and the Deaflympics to be held in 2025
- Organize the Tokyo Marathon and the international cycling road race "THE ROAD RACE TOKYO"
- Support inviting and organizing international sporting events

### Policy Targets

- Increase the percentage of Tokyo residents who feel a sense of well-being through sports to **80%**

- Keep the percentage of Tokyo's residents playing sports above **70% or more** and aim to raise it to **the world's highest level**



World Athletics Championships Tokyo 25 Logo



TOKYO 2025 DEAFLYMPICS Emblem

# Tokyo, a city that drives Japan's growth and where people shine with vitality



## The year 2035 will be like this!

Tokyo will be better

Build attractive and vibrant centers and landscapes, and create a walkable and livable city

Create a city that opens up the future with cutting-edge technology and new lifestyles

Ensure a safe and secure home for everyone, including households with children

## Policy Targets

- Reorganize the area around the key terminal station Land readjustment project near Shinjuku Station:

**Substantially completed**

- Number of districts where municipalities are working on urban development through renovation:

**15 districts**



## Policies to make it better

To achieve our vision

### Form various bases to support growth

- Promote sustainable renewal of urban areas and improvement of urban infrastructure by guiding high-quality private-sector development
- Develop diverse hubs that leverage regional characteristics, and create enjoyable walking spaces with a sense of water and greenery

### Urban redesign focused on the unique characteristics of people and regions

- Create walkable neighborhoods by remodeling areas around stations and street spaces
- Promote the appeal of historically and culturally valuable buildings familiar to Tokyo residents, and support their preservation and use



Walkable neighborhoods  
(Image provided by Mitsubishi Estate Co.)



Bustling shopping area



Public bathhouse

### Housing as the foundation of people's lives

- Utilize private sector vitality to provide affordable housing that is comfortable for families with children
- Promote community development by using and renovating existing stock, including vacant houses (initiatives such as the Tokyo Vacant House Map and renovation contests)

# This is how Tokyo is changing!

## Tachikawa

A city that enhances convenience and resilience, allowing people and goods to interact freely



## Along the Tama Toshi Monorail Line

Districts along the extended Tama Toshi Monorail line where the forest provides healing, children thrive, and a new lifestyle is realized



## Tama New Town

A town chosen by the child-rearing generation, where everyone can live and interact with peace of mind



## Station Areas

A vibrant, sustainable neighborhood that leverages its unique character

## Islands

A region that leverages natural attractions and cutting-edge technology to offer a relaxed lifestyle and attract tourists



## Shinjuku Sta. Area

An international exchange hub where people, goods, and information from both Japan and abroad gather and interact



## Jingu Gaien

A world-class sports center that combines liveliness and greenery with elegance and vitality



## Ikebukuro Sta. Area

International art and culture city with a concentration of theaters, halls, and subculture-related facilities



## Tokyo Sta. Area

A stately international business hub with lush greenery and beautiful landscaping



## Shinagawa Sta. Area

An international hub leveraging wide-area access, including the Linear Chuo Shinkansen and Haneda Airport



## Roppongi and Toranomon Sta. Area

International business center with a variety of international facilities



## Shibuya Sta. Area

A center for advanced culture, including fashion and entertainment

## Tokyo Bay Area

A future-focused area driving sustainable growth, leveraging its city-center proximity and the Tokyo 2020 legacy



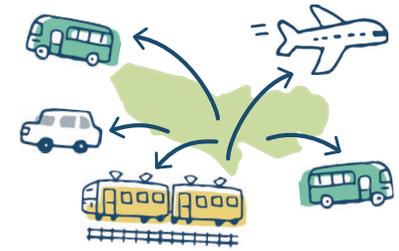
## Tokyo Bay eSG Project

Promote social implementation of cutting-edge technologies in Tokyo Bay Area and presenting a vision of the city of the future



\*In Japanese

# The world's best infrastructure connects people and supports their lives



## The year 2035 will be like this!

Tokyo will be better

Further strengthen transportation infrastructure to support the world's largest metropolitan area

Create a transportation environment accessible to all

Secure the bearers and driving forces to maintain advanced urban functions for the future

## Policy Targets

- Realization of smooth road traffic  
283 congestion-prone locations (FY2021)  
Reduction by **approx.30%**
- Social implementation of Advanced Air Mobility(AAM)  
Realization of commercial operation in urban areas (FY2030)



## Policies to make it better

To achieve our vision

### People-centered Streets

#### Create street environment that supports safe, secure and comfortable living

- Create green and attractive road spaces (safe and comfortable, expanding the canopy of roadside trees)
- Improve the bicycle use environments
- Barrier-free roads



Bicycle pedestrian path (Koto city)

### Advanced Mobility

#### Socially implement Advanced Mobility

- Expand the area for promoting the introduction of automated driving
- Promote joint public-private projects to implement AAM in urban areas



Roads

**Expressways that create interaction in the metropolitan area**  
**Form a smooth, user-friendly road network for everyone**

- Develop three loop roads in the Tokyo metropolitan area (e.g., Gaikan Expressway)
- Reinforce Metropolitan Expressway functions (undergrounding of the Nihonbashi area, construction of the Highway Harumi Line)
- Develop key arterial roads (such as Loop Road No. 4 and Kokubunji Route 3-2-8)
- Promote continuous grade separation projects (such as the Keio Line from Sasazuka to Sengawa)



Develop key arterial roads (Kokubunji Route 3-2-8)



Completed continuous grade separation projects (the Keiyou Airport Line)

Public Transportation

**Enhance and strengthen the public transportation network that supports urban activities and the lives of Tokyo residents**

- Improve the railroad network (extension of Tokyo Route 8, Tokyo Central and Shinagawa Subway, Tama Toshi Monorail (Hakonegasaki direction), etc.)
- Build transportation nodes that are easy to transfer, and enhance and strengthen regional public transportation systems (e.g., introduction of automated driving technology to public transportation)
- Introduce a variety of transportation modes (demand-oriented transportation, boat transportation, etc.)



Tama Toshi Monorail



Shipping

Airport & Ports

**Develop airport and ports to triumph over inter-city competition**

- Strengthen the functions of the airport, serving as the gateway to Tokyo (enhance airport access, increase acceptance of business jets)
- Port of Tokyo with world-class efficiency and sustainability (development and reorganization of container terminals, creation of a carbon neutral port)
- Improve the Port of Tokyo's function to accommodate tourism



Haneda Airport



Tokyo International Cruise Terminal

Logistics

**Ensure smooth logistics supporting the city's economy and livelihood**

- Address transportation capacity shortages (Promote Tokyo Logistics Biz, including publicity to reduce redelivery)
- Improve logistics efficiency through the use of DX (container terminals, expansion of automated transport technology in the market)
- Study new logistics systems (automated driving, automated logistics roads, etc.)
- Eliminate logistics bottlenecks (use of ETC-only toll booths on expressways, early elimination of toll booths on main lines)

Maintenance

**Build smart and sustainable infrastructure and areas**

- Well planned maintenance and renewal of infrastructure (Roads, railroads, rivers, ports, parks, water and sewage systems)
- Improve efficiency of maintenance and management through the use and development of new technologies

## Tokyo, a city of greenery and water, a city of peace and tranquility



### The year 2035 will be like this!

Tokyo will be better

Protect existing greenery and halt the decline of greenery and create new greenery

Create a lively waterfront, attractive river space, and improve water quality in the outer moat

Promote a stable supply of safe and delicious water and a healthy water cycle through water quality preservation

### Policies to make it better

To achieve our vision

#### Promote Tokyo Green Biz

- Looking 100 years into the future, we will realize a sustainable city in harmony with nature by working with residents and businesses to “protect,” “nurture,” and “make the most of” Tokyo’s greenery

#### Halt the decline of Greenery

- Protect farmland
- Protect woodlands (house forests, etc.)
- Protect forests (water source forests, etc.)

#### Utilize the diverse functions and values of greenery

- Introduce Green Infrastructure
- Utilize Tama timber
- Create spaces that are friendly to the waterfront



#### Creation and appropriate maintenance of greenery

- Develop parks
- Enrich street trees (to ensure safety and comfort)
- Create greenery in the city in line with urban development



TOKYO GREEN BIZ

### Policy Targets

- Expand designation and public ownership of conservation areas to approximately

**1,000** ha (by 2050)

- Metropolitan parks  
Cumulative total **2,180** ha

Marine parks  
Cumulative total **990** ha



# Green and Water Network

The importance of “greenery and water” in urban areas is becoming more and more important in order to combat climate change, ensure biodiversity, and improve wellbeing. By protecting existing greenery, halting the decline of greenery, improving both the quality and quantity of greenery, and enhancing the attractiveness of waterfront areas, we will realize an attractive Tokyo.





Three “Cities” that will shape Tokyo's future

# Safe City

**Developing a safe and secure Tokyo  
by building a resilient and sustainable city**

Our greatest mission is to protect the lives and livelihoods of the Tokyo residents from all kinds of crises.

With the spirit of “Always Be Prepared,” we will evolve Tokyo into a “resilient and sustainable city” that is able to withstand a wide range of risks, including natural disasters and climate change.

# Achieve a decarbonized society and make a significant contribution to achieving net-zero emissions worldwide



## The year 2035 will be like this!

Tokyo will be better

Promote decarbonization and stable energy supply by implementing renewable energy and strengthening energy conservation

Accelerate social implementation of green hydrogen

Promote adaptation measures in all areas to minimize the impact of climate change

## Policy Targets

- Reduce greenhouse gas emissions (compared to 2000) :

**60% or more**



- Establish a green hydrogen supply system  
Expand supply from other prefectures in addition to manufacturing in Tokyo (2030)  
Establish supply system including overseas (2035)

## Policies to make it better

To achieve our vision

### Make renewable energy a key energy source

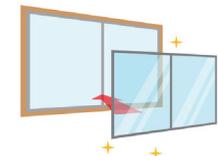
- Introduce a variety of renewable energy sources, including next-generation solar cells, floating offshore wind farms, geothermal, and others



Image of offshore wind power

### Maximize energy efficiency

- Strengthen energy conservation and insulation of buildings, including existing homes and rental housing
- Promote energy-saving measures in data centers



Insulation by internal windows

### Social Implementation of Hydrogen Energy

- Build domestic and international supply chains, and promote commercial use in mobility and industrial sectors
- Expand trial transactions of green hydrogen



Japan's first hydrogen station in a bus station (image)

### Transition to a Circular Economy

- Resource recycling by material and product throughout the supply chain
- Promote collaboration among businesses by strengthening business matching and information dissemination



circular economy

In addition to conventional 3R initiatives, economic activities that generate added value through services, while reducing resource input and consumption and making effective use of stock

# Become the world's most resilient city that protects residents from the threat of disasters



## The year 2035 will be like this!

Tokyo will be better

Reinforce measures against heavy rainfall and storm surge in light of increased rainfall and sea level rise due to climate change

Accelerate earthquake resistance, elimination of utility poles, fireproofing of densely wooded areas, and measures to prevent ash fall during volcanic eruptions, etc.

Enhance preparedness to protect Tokyo residents from emergencies associated with unstable geopolitical risks

## Policy Targets

- Total storage volume of regulating reservoirs in operation throughout the metropolitan area :  
approx. **3.65** million m<sup>3</sup>
- Elimination of utility poles  
**Area inside of Loop Road No.7 completed**



## Policies to make it better

To achieve our vision

### Promote TOKYO Resilience Project

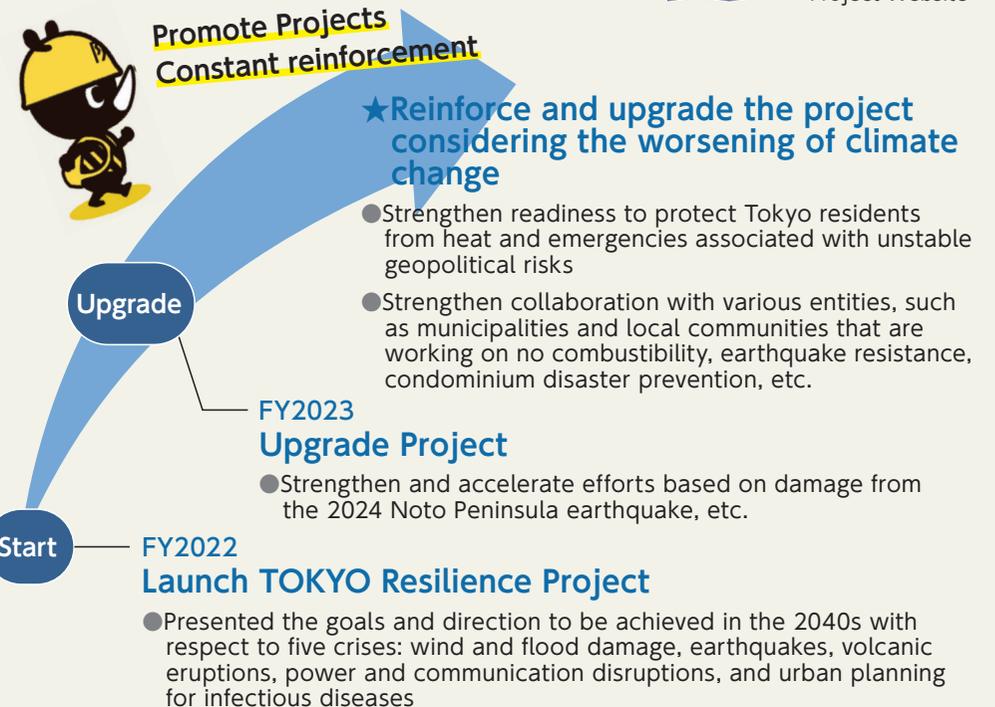
Aiming for "peace for the next 100 years," we are strongly promoting countermeasures against windstorms, floods, earthquakes, volcanic eruptions, and other crises that threaten Tokyo

「100年先も安心」を目指して

**TOKYO 強韌化 PROJECT**



TOKYO Resilience Project Website



# Realize the safest, most secure and resilient city in the world

Protect the lives and livelihoods of Tokyo residents from the threat of disasters such as wind and flood damage which are becoming increasingly severe, earthquakes directly under the capital, and volcanic eruptions as well as from the heat that is becoming more severe due to climate change and maintain the functions of the capital

## Wind and flood damage

- Promote efforts to develop an underground river connecting the Loop Road No.7 Underground Regulating Reservoir to Tokyo Bay
- High-standard levee construction to create an upland community
- Raise tide embankments in response to climate change
- Expand introduction of green infrastructure (to private facilities in addition to public facilities)
- Promote countermeasures against mudslides and other landslides

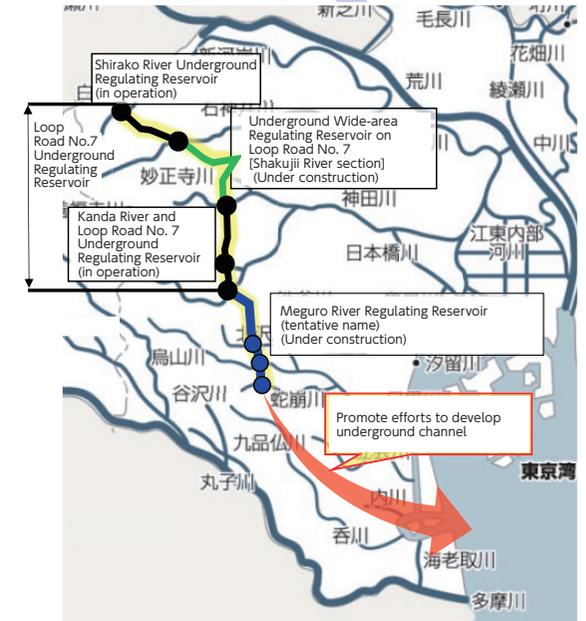
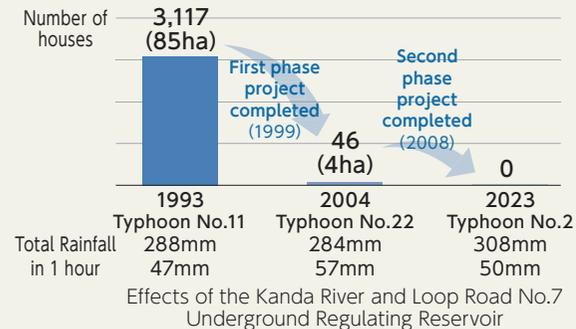


Image of underground channel plan

## Earthquake

- Earthquake resistance of buildings and infrastructure (expansion of support for earthquake resistance, and earthquake resistance of metropolitan subways, water supply facilities, sewer pipes, etc.)
- Promote roads projects that provide access routes to wide-area disaster prevention centers (e.g., the Chuo Nanboku Line, extension of the Metropolitan Expressway Harumi Line, etc.)
- Promote liquefaction countermeasures in conjunction with urban development
- Further no combustibility in densely populated wooden housing areas based on the new "Disaster-Resistant City Development Promotion Plan"
- Promote the development of specific maintenance routes that can block the spread of fire in urban areas and serve as evacuation routes and emergency vehicle traffic routes

## Volcanic eruption

- Reinforce the system to remove ash fall from roads
- Build a system to support damage mitigation measures for landslides caused by volcanic eruptions
- Facilitate evacuation for islands

## Eliminating utility poles

- Speed up the process by strengthening DX and systems
- Actively encourage municipalities to remove utility poles
- Start integrated design of metropolitan and municipal roads in the islands
- Considerate effective promotion measures in residential land development

## Countermeasures against heat

- Ensure green shade and promote urban greening
- Heat island countermeasures for roads, such as the planned installation of thermal barrier pavements and water-retaining pavements

## Protect lives from disasters and live safely, securely + comfortably



### The year 2035 will be like this!

### Tokyo will be better

Raise each resident's awareness of disaster prevention and create an environment for safe home evacuation

Reinforce disaster resilience of condominiums and other buildings and improvement of community disaster preparedness

Improve living conditions at evacuation centers and speeding up support for disaster victims by Disaster Prevention DX

### Policy Targets

- Percentage of respondents practicing disaster prevention behaviors to protect their own lives :

**90** % or more

- Total number of participants in disaster drills, etc. :

**14** million or more



### Policies to make it better

### To achieve our vision

#### Protect your own life — Self-help —

##### "Know" Disaster Prevention Information

- "Disaster Preparedness Tokyo App" provides disaster prevention information, including useful content in times of disaster

##### "Prepare" in advance

- "Tokyo Stockpile Navi" to learn about necessary stockpiling

##### "Protect" yourself

- Install seismic breakers to prevent fires caused by electricity



\*In Japanese



#### Help each other in the community — Mutual Aid —

##### Reinforce condominium disaster resilience

- Cooperate with the surrounding community through support for "Tokyo Staying Condominiums," which make it easier to continue living in Tokyo even in the event of a disaster
- Support measures to prevent elevator lock-ins and stockpile materials and equipment (disaster prevention cabinets) in case of lock-ins



##### Strengthen local disaster preparedness

- Create opportunities for town councils/residents' associations and condominium residents to connect through joint disaster drills
- Support for the purchase and repair of emergency storage warehouses for town councils and residents' associations

Protect the lives of Tokyo residents — Public assistance —

Improve living conditions in shelters

Eliminate sleeping together, provide hot meals, ensure a bathing environment, etc.

- Support municipalities to improve the environment of evacuation centers, including cots, indoor partitions and tents, and hot showers
- Utilize hotels and inns as primary evacuation centers for people with special needs
- Utilize central kitchens, kitchen cars, and other private-sector resources to provide hot meals
- Support municipalities to establish rules for accepting pet evacuation and to provide equipment and materials for accepting pets at evacuation shelters



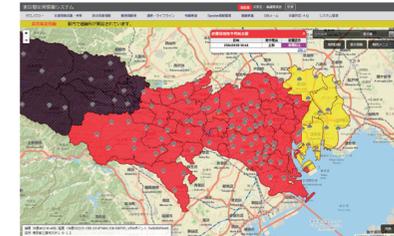
Utilize Disaster Prevention DX

Monitor the damage situation

- Rebuild the Disaster Information System (DIS) to visualize disaster information and speed up disaster countermeasure operations
- Collect damage information using satellite imagery

Support disaster victims

- Consider building a system for consistent information management from safety confirmation immediately after the disaster to recovery



Maintain restrooms that can be used even in case of a disaster

- Promote comfortable and hygienic restrooms for diverse evacuees
- Support municipalities in developing various disaster toilets required according to local conditions
  - Portable Toilets
  - Manhole Toilets
  - Toilet car
  - Self-treating toilets etc.



Manhole Toilets

Reinforce disaster preparedness

New Disaster Prevention Base in the Tama Region

- Develop a disaster prevention center that serves as an alternative to the Tokyo Metropolitan Disaster Prevention Center (Tokyo Metropolitan Government Office)



Tama Regional Disaster Prevention Warehouse

Measures for people who have difficulty returning home

- Real-time monitoring of post-disaster congestion and temporary accommodation facilities to enhance operations



Tachikawa Regional Disaster Prevention Center

# Protect the lives and safety of Tokyo residents from crime, accidents, fire, etc.



## The year 2035 will be like this!

Tokyo will be better

Ensure public safety by responding appropriately to increasingly diverse and sophisticated crimes

Reduce the number of serious traffic accidents and accelerate efforts to create a safe and smooth traffic environment

Strengthen firefighting capabilities for fires and disasters

## Policy Targets

- Number of registered volunteer crime prevention groups :

**1,450** Groups

- Fill Rate of Fire Brigades in the Special Wards Area :

**90** % or more



## Policies to make it better

To achieve our vision

### Protect Tokyo residents from anonymous and fluid criminal groups

#### Housing Security

- Emergency support for the purchase of security equipment such as security cameras and intercoms with cameras



#### Community watchdog

- Strengthen the watchdog activities of crime prevention volunteers (Support for purchase of patrol vehicles)



Mascot character to promote safe and secure community development "Mimamori inu"

#### Crime prevention

- Introduce AI-based monitoring tools to extract, classify, and sequentially warn of postings by illegal part-time workers

### Traffic safety measures

- Predict and detect traffic congestion using AI and automatically control traffic signals to ensure smooth traffic flow
- Equip parking and ticketing facilities with the ability to transmit information on the availability of parking spaces

### Strengthen disaster response capabilities

- Research and develop drones for firefighting using water and fire-extinguishing chemicals
- Introduce large chemical vehicles equipped with perforating nozzles to fight aircraft fires
- Introduce the first firefighting robot in Japan that detects and searches for delayed escape



# Everyone can receive necessary medical care in a familiar community with peace of mind



## The year 2035 will be like this!

Tokyo will be better

Enhance the quality of medical services by improving the medical system and promoting DX

Protect as many lives as possible by responding quickly from 119 call to treatment

Further improve preparedness for unknown infectious diseases and large-scale disasters

## Policies to make it better

To achieve our vision

### Enhance medical services

- Provide seamless medical services, from prevention to home care, in cooperation with medical institutions to enhance local medical care and promote medical DX
- Support private hospitals to receive patients from the elderly, children, obstetrics, and emergency medicine to ensure local medical services

#### Establish a system for in-home medical care

- Support to establish a 24-hour medical treatment system to ensure that patients can live in their familiar neighborhoods

#### Digitize medical institutions

- Expand support for introduction of electronic medical records
- Support DX human resource development and set up a consultation service

#### Promote cancer control

- Establish proton therapy facilities
- Improve the clinical test rate by raising public awareness

#### Improve obstetric and perinatal care

- Consulting and support for NICU hospitalized children and their families
- Support the institutions using and registering donor milk

### Strengthen emergency infrastructure

- Systematically increase the number of emergency medical teams
- Assign nursing assistants to the emergency department to strengthen the system for receiving elderly patients

### Build a system that remains robust even in times of emergency

- Establish a system for the temporary operation of medical facilities in the event of an infectious disease emergency
- Deploy mobile pharmacy and satellite communication facilities in preparation for disasters



## Policy Targets

- Introduce Electronic Medical Records

**All medical institutions**

- Emergency team arrival time at scene

**Less than 8.5 minutes**



# Tama and Tokyo islands, where you can live a comfortable and fulfilling life with all the attractions of a region you want to visit and live in



## The year 2035 will be like this!

Tokyo will be better

Make “Tama” and “Islands” a “brand” by leveraging regional attractions

Realize smart and comfortable living by integrating the functions necessary for daily life

Provide a safe and secure living environment surrounded by beautiful water and greenery

Utilize regional characteristics and potential to become the home of new industries

## Policy Targets

Intention to settle in the region in the Tama/Island

85%

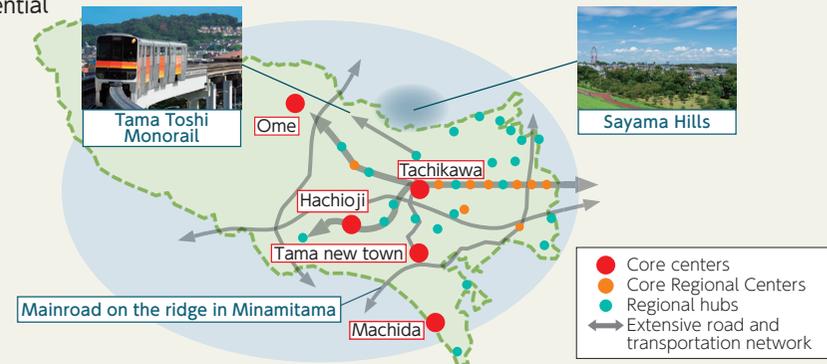


## Policies to make it better

To achieve our vision

### City planning that makes the most of Tama’s nature and regional characteristics

Promote urban development along the extended Tama Toshi Monorail and other areas in cooperation with local governments, based on the region’s diverse attractions and potential



### Strengthen the disaster preparedness of the Tama area

- Strengthen the functions of disaster prevention bases such as the Tachikawa Regional Disaster Prevention Center and the Tama Regional Disaster Prevention Warehouse
- Promote projects such as roads that provide access routes to wide-area disaster prevention centers
- Flood countermeasures through the construction of regulating reservoirs along the Shakujii River, Yanase River, etc.

### Promote immigration and settlement

- Conduct tours to experience daily life and vacant houses and to exchange workouts
- Develop a “Tokyo Vacant House Map” to promote the vacant houses
- Promote the use of vacant houses and provide more support for the renovation of vacant houses

# Make Tama more attractive ~Tama, full of greenery~

## High quality nature full of greenery

- Approximately 70% of Tokyo's forests are in the Tama area
- Takao, the world's most-visited mountain (approximately 3 million climbers per year), and other abundant nature and parks are close at hand
- Expansion of farmland, including citizen farms and farms where people can experience agriculture



## Concentration of companies, research institutes and universities

- Well-balanced location between business towns and industrial parks. 60% of Tokyo's manufactured goods shipments are from the Tama area
- Over 200 universities and research institutes are concentrated in the Tama area, and innovation is expected to be created



## Attractiveness of Tama

### A history continuing from Edo, new sanctuary

- Many historical and cultural tourist resources and tourist attractions in harmony with the cityscape
- Many anime and other works pilgrimages



### Livability

- Comfortable living with a large living area
- Natural environment suitable for raising children
- Increasing number of municipalities that are making efforts to support migration



### Convenience underpinning attractiveness

- Easy access from central Tokyo (approx. 30 min. between Tachikawa and Shinjuku)
- Good transportation system supporting the region (expected to be further improved with the extension of the Tama Toshi Monorail)
- Improved road network (steady improvement of expressway network and urban planning roads)



### Tama's Development Strategy

The Tokyo Metropolitan Government's wide-area urban development initiatives aimed at realizing a Tama that is both growing and matured



\*In Japanese

### Tama Promotion Action Plan

The TMG projects to be implemented over a period of approximately three years, measures to support the proactive efforts of municipalities and other measures to promote the Tama area



\*In Japanese

To be an area where people want to live, work, visit, play, stay, and enjoy meals by refining its rich characteristics and charms and attracting people to the area

# Enhance the charm of the islands ~Tokyo Treasure Island SHINKA Project~

Maximize the rare value and potential of the islands and evolve it into a world-class brand that attracts both residents and visitors



## Policies to make it better

To achieve our vision

### Realize the sustainable islands

- Support for ambitious initiatives by municipalities that will lead to the sustainable development of the islands and the creation of attractiveness
- Improve the living environment, including the use of vacant houses
- Support for the efforts of municipalities to promote migration and settlement in accordance with their local circumstances

### Provide high quality services

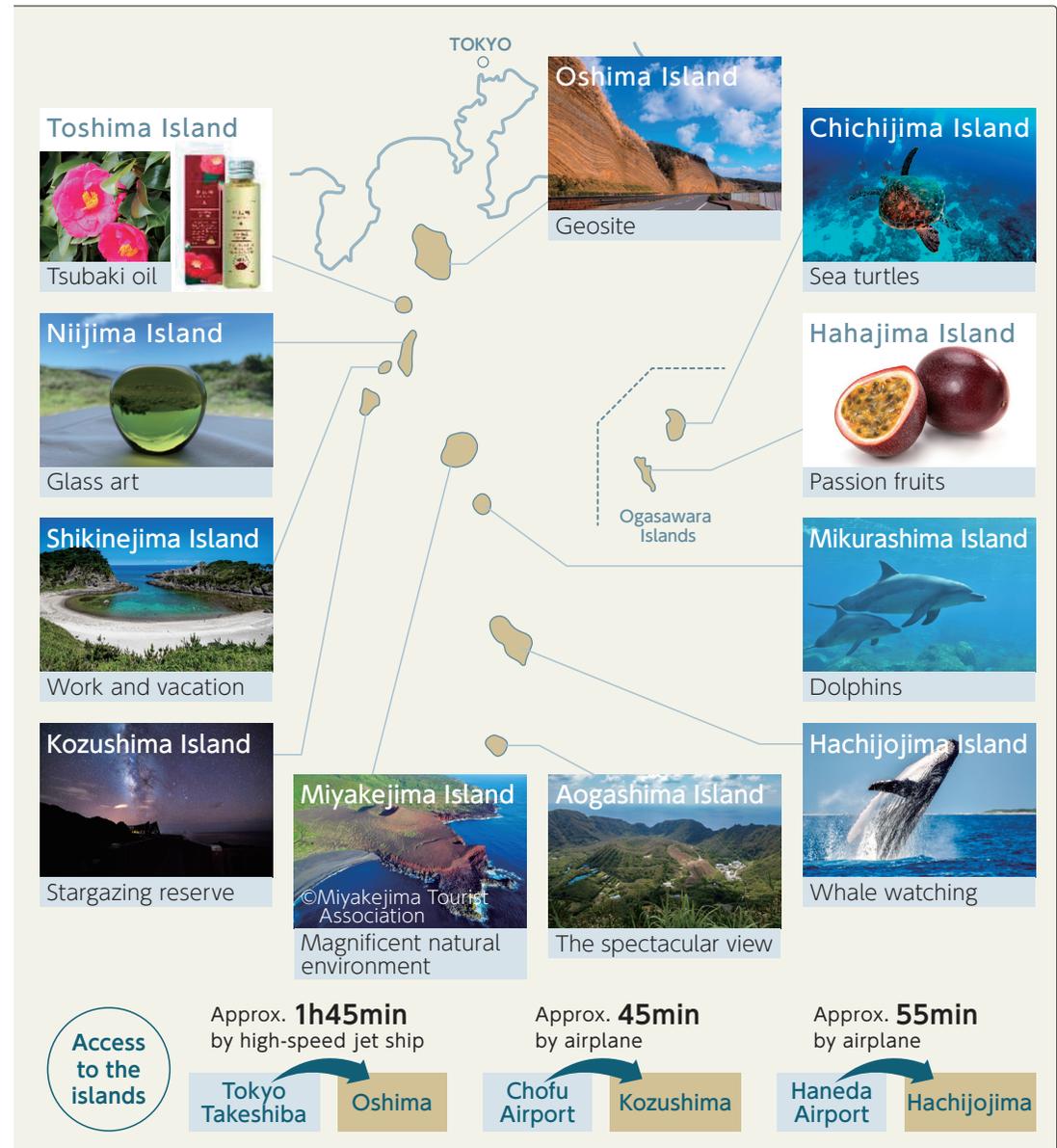
- Support the efforts by municipalities to attract and develop high-quality lodging facilities
- Support the creation of a system to build a brand and support for ambitious businesses
- Seize opportunities for dignitaries from various countries to gather and promote the attractiveness of the region at international conferences, etc.

### Improve transportation network

- Conduct familiarization trips and overseas PR at trade fairs to increase the number of business jets
- Invite cruise ships and realize superyacht port calls

### Advanced initiatives

- Promote community-based problem-solving using digital technology
- Promote PR through websites, social media, and other media channels



# The transformation that ushers in a new era is improving the quality of life of Tokyo residents



## The year 2035 will be like this!

Tokyo will be better

Evolve the structural reform of the Tokyo Metropolitan Government to the next stage

Fundamental reform of social structure in response to changing needs of the times

Firmly maintain a strong and sustainable financial base

### Empower "you time" by promoting DX (digital transformation)

You time : Free time that can be used to enhance one's life

- If you telework one day a week, you get the equivalent of **10 working days** per year in "you time" \*

Make the most of your saved commuting time to enrich your life!

\* 50 times per year × 1 hour 35 minutes (daily commuting time) = 79 hours ≒ 10 working days

## Policies to make it better

To achieve our vision

### Structural Reform of the TMG From "SHIN-TOSEI" to "SHIN-TOSEI X"

Evolve into "SHIN-TOSEI X" with "Policy DX" as a pillar to make a further leap forward to improve the quality of services that can be truly "felt" by Tokyo residents



\*In Japanese

August 2020 Kickoff

**phase1.0** Break away from analog environment (Paperless, faxless, etc.)

**phase2.0** Provide high quality services (Digitization of administrative procedures, improvement of counter services, etc.)

**phase3.0** "Policy DX" across organizations and disciplines (Collaboration with the national government, municipalities, inter-bureaus within the TMG, policy collaboration organizations, etc.)

### Structural Reform of Society for Sustainable Growth

Take on the challenge of reforming structural issues that are barriers to growth from a national perspective, make requests to the national government, and proactively working to resolve these challenges ourselves

# Realize “co-existence and co-prosperity” to support and develop together with all regions of Japan



The year 2035 will be like this!

Achieve Japan’s overall development through “true regional development” based on coexistence and co-prosperity between Tokyo and the other regions

東京と全国各地との  
共存共栄



\*In Japanese

Tokyo will  
be better

## Promote growth throughout Japan

### Create innovation

- Connect startups and supporters nationwide through the Tokyo Innovation Base (TIB) and SusHi Tech Tokyo, and share the achievements with the world

### Feature attractions from all over Japan

- Tie-ups with local governments across Japan to showcase each region’s attractions and promote inbound tourism, as well as encourage visitors to explore other regions

### Promote industry through nationwide cooperation

- Promote industrial revitalization by expanding sales channels for small and medium-sized enterprises (SMEs) by holding exhibitions and business meetings inviting exhibitors from nationwide

### Promote nationwide products

- Promote the appeal of products from all over Japan by holding PR events for agricultural, forestry, and fishery products and the “WOOD,” an exhibition and business meeting for wood products



Coexistence and co-prosperity  
between Tokyo and  
other regions

## Solve common issues across Japan

### Share technology and Know-how including DX

- Share pioneering initiatives such as digital public assets created through GovTech Tokyo and digitalized policies

### Promote measures through local government collaboration

- Expand the use of domestically produced green hydrogen in Tokyo
- Research schemes that benefit other regions and facilitate renewable energy procurement for businesses in Tokyo
- Strengthen collaboration with each prefecture through agreements on measures

### Support restoration of disaster-affected areas

- Aid recovery and restoration efforts, strengthen cooperation among local governments
- Hold product exhibitions in Tokyo to sell local products and traditional crafts from disaster-affected areas, provide ongoing support

# Deepen collaboration with diverse actors creates a brighter future



## The year 2035 will be like this!

Tokyo will be better

Strengthen partnerships with diverse actors to address challenges

Collaborate with cities around the world to solve common urban issues

Mobilize policies to establish a trajectory toward a sustainable future

## Cooperate with universities

### Integrate university knowledge and innovative ideas into Tokyo's policies

- Establish "Regular Roundtable Meetings with Universities" to exchange opinions on solutions to Tokyo's challenges
- Utilize knowledge and ideas in TMG's governance through systems such as the "Project Proposal System by University Researchers" and "Joint Projects between the TMG and Universities"



Development of an Oral Health and Nutrition Education Program for Children (Institute of Science Tokyo and The University of Tokyo)

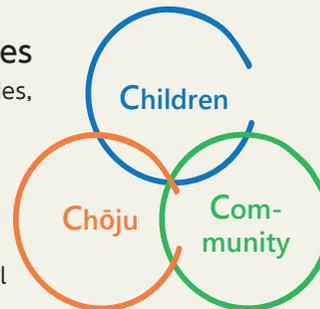
## Cooperate with municipalities

### Promote the "3 Cs" in collaboration with municipalities

Under close cooperation with municipalities, develop pioneering and cross-disciplinary initiatives related to

- Children
- Chōju (Longevity)
- Community

in collaboration with universities and local organizations



## Realize a sustainable society

### Develop policies by uniting domestic and international efforts

- Citizens, municipalities, companies, and universities etc. unite to promote initiatives for the brighter future
- Participate in discussions on creating goals 'beyond the SDGs,' and commit to global development and the achievement of international objectives



Speech at the World Urban Forum

# PREDICTIONS FOR THE 22nd CENTURY

## Foreseeing Tokyo 100 Years from Now

As an out-of-the-box attempt to look into the future, we used generative AI to predict how life would be in 100 years' time

 TOKYO METROPOLITAN GOVERNMENT

# Tokyo 2050 Strategy

TOKYO 2050 Strategy

No. 2050 TOKYO, JAPAN Future

## PREDICTIONS FOR THE 22nd CENTURY

**Foreseeing Tokyo 100 Years from Now**

*As an out-of-the-box attempt to look into the future, we used generative AI to predict how life would be in 100 years' time*

**·Relocating Outside of Earth**  
The universe is now the sphere of human life, and people can comfortably live on the moon, Mars, or space stations.

**·Delivering the Human Five Senses**  
Share the same experience with people miles away, through data of the five senses.

**·Trash-less Trash Cans**  
All household waste is automatically sorted and recycled into new products, eliminating waste.

**·A Full-Stomach Society**  
Many factories producing artificial meat and vegetables solve the world's food and famine issues.

**·A Tailor-Made Story**  
Offering the ultimate immersive experience by making real-time changes to a storyline based on the user's emotion and reaction.

**·Unlimited Energy**  
The dramatic advances in solar energy and other sources enable safe use of clean and inexhaustible energy.

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**·Superhuman Sports Events**  
New-age sports will be performed in virtual spaces and zero-gravity arenas.

**·Instant Skill Acquisition**  
You can acquire skills and gather information in a flash by directly installing knowledge into your brain. Anyone can master the operation of complex devices in an instant or easily cook a dish according to the recipe.

**·Living in Undersea Palace**  
You can enjoy a comfortable life in a self-sufficient underwater city utilizing rare seafood, deep-sea resources, and marine energy.

**·Befriend an Alien**  
By catching signals from distant stars, we can encounter extraterrestrial life and civilizations, share technologies, and enjoy cultural exchange.

**·Comfortable All-Weather Suits**  
The new suit lets you engage in various activities in an adequate body temperature. It ensures comfort regardless of the external environment, whether you are in the tropics, the poles, heavy rain, or strong winds.

**·Mobility with 100% Synchronization**  
Personal mobility devices that automatically adjust to the user's physical condition and purpose are now widespread, letting people travel on the ground or in the air.

precise delivery of drugs.

**·Auto-Adapting Buildings**  
Buildings change according to their surroundings like a living thing. As if breathing, they purify the air, adjust room temperature, and generate energy through photosynthesis.

**·Telepathic Communication**  
Brainwave-based communication enables free and rich interaction across language and species barriers, with speakers of other languages, as well as with other animals and plants like pets, insects, and flowers.

**·The Age of Total Robot Labor**  
Robots provide support in all aspects of work. Humans have more time to engage in creative work and generate new ideas.

**·Re-Experiencing History**  
Using holograms, you can witness historical moments, talk to historical figures, and observe the movements and cries of giant dinosaurs and extinct animals.

**·Complete Prediction of Earthquakes**  
Deep underground high-precision sensors provide real-time analysis of crustal movements and minute temperature shifts, enabling earthquake prediction to protect the people.

**·Teleportation**  
With the development of technology to instantly transport objects, you can have delicious food from around the world appear with a snap of the finger or enjoy traveling abroad as if shopping in your neighborhood.

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The universe is now the sphere of human life, and people can comfortably live on the moon, Mars, or space stations.

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### ·Live Healthy up to 120

With gene therapy and regeneration technology, you can repair lost bodily functions and organs at the cellular level. The healthy life expectancy is now 120.

### ·Control the Weather

We can bring rain to drought-stricken areas, and giant wind power generators can absorb typhoon energy to protect people from violent weather.

### ·Dream Theater

People can record and play dreams while they sleep, to look back and share with others.

### ·Automatic Treatment with Nanorobots

Nanorobots enable minimally invasive treatments for patients by precise delivery of drugs.

### ·Auto-Adapting Buildings

Buildings change according to their surroundings like a living thing. As if breathing, they purify the air, adjust room temperature, and generate energy through photosynthesis.

### ·Living in Undersea Palace

You can enjoy a comfortable life in a self-sufficient underwater city utilizing rare seafood, deep-sea resources, and marine energy.

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TOKYO  
METROPOLITAN  
GOVERNMENT

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Tokyo 2050 Strategy - Unlocking a Better Future -

Registration No.(1)  
Published April 2025



Edited by: Planning and Coordination Section, Planning and Coordination Division  
Office of the Governor for Policy Planning Tokyo Metropolitan Government  
2-8-1 Nishi-shinjuku, Shinjuku-ku, Tokyo 163-8001 Japan

Printed by: Kitajima Co., Ltd.  
2-11-7 Tatekawa, Sumida-ku, Tokyo 130-0023 Japan

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